

# Labor & Employment Law Update

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## Litigation

### U.S. SUPREME COURT

***Arbitration Provisions Upheld*** In *Epic Systems v. Lewis* the Court upheld the enforceability of mandatory arbitration provisions in which employees, as a condition of getting a job, sign away the right to file employment cases in court and to join in class actions to challenge alleged wrongful employment practices. The Court ruled that the Federal Arbitration Act (FAA) allows such agreements, and that the National Labor Relations Act and other employment laws cannot supersede the allowed scope of the FAA. A more detailed description of the scope and the effects of this decision for employers and employees is in the Boardman & Clark HR Heads-Up article [Supreme Court Approves Arbitration Agreements That Preclude Participation In Class Action Suits](#).

***Mr. Good Vape.*** An e-cigarette manufacturer has been ordered to pay \$110,000 to a former manager it fired after he raised concerns that the production facility air contained excessive levels of chemicals from the flavoring liquids used in the e-cigarettes and vapor inhalers. He was fired two days after reporting the concern to the Dept. of Environmental Protection. The retaliation liability was under the Toxic Substances Control Act and the Solid Waste Disposal Act and California law. In *Re Mr. Good Vape LLC* (OSHA, 2018). (This case was only about worker exposure to chemical fumes while manufacturing a product. It made no findings or opinion as to whether the flavoring agents had any negative effect upon those teens and adults who use and inhale the products, or the relative health effects on use of these products compared to smoking cigarettes.)

## DISCRIMINATION

### DISABILITY

***Rejected Applicant Cashes In At Happy Jacks Casino*** A casino will pay \$45,000 after withdrawing a job offer to an applicant who tested positive for a prescribed medication in the pre-employment drug test. The EEOC found a violation of the ADA in this and in the company's policy of requiring its employees to report to management all prescription medications they were taking, regardless of any effect on work, safety, etc. A blanket requirement to report all prescriptions violates the ADA's provision that an employer's inquiry into medical information must be "job-related and consistent with business necessity." The requirement to report prescriptions will also often identify the specific medical condition or disability the employee has. Such a "curiosity inquiry" is not consistent with business necessity and is unlawful. *EEOC v. Happy Jacks Casino/M.G. Oil Co.* (EEOC settlement, 2018).

**“Very Tolerant Zero Tolerance Policy” – Rush To Discharge.** In *Bland v. Carlstar Group LLC* (W.D. Tenn. 2018) a court agreed that a 55 year old technician with Peripheral Artery Disease had a valid case of disability and age discrimination. Supervisors had previously discouraged him from returning from disability leave, discouraged his continuation in his job, and pressured him to move to a lesser job. He did not do so. Then he was discharged just two hours after he failed to lock out a piece of equipment during an adjustment procedure. The company claimed it had a Zero Tolerance Policy regarding lock out – tag out. The court found this reason seemed to be pretext. The problems with the company’s claim were: 1. the supervisor working beside the employee, and in charge of the procedure, received no discipline nor critique and was not even investigated for the incident; 2. the company could not produce any actual written Zero Tolerance Policy; and 3. several other younger, non-disabled employees had failed to do lock outs, but had received nothing more than a reprimand under what the court termed a “very tolerant Zero Tolerance Policy.”

**Leaving Body Out Overnight Not Sufficient Grounds To Fire Funeral Home Employee.** A funeral home employee was fired two days after requesting time off for treatment of Meniere’s Disease. The reason for discharge was that a deceased body had been left out in a visitation room overnight instead of refrigerated, as required by the home’s policy and state rules. The court found the termination suspicious and a possible pretext for disability discrimination. There were two employees involved in the incident. The other employee was actually more in charge and responsible for following protocols. Yet that employee received no discipline at all for the incident. *Everson v. SCI Tennessee Funeral Services* (M.D. Tenn. 2018).

## RACE

**Fear Of Voodoo.** The Race and National Origin cases of three Nigerian-born nurses were found to be valid under Title VII and 42 U.S. Code §1983. *Ninadozie et al. v. Genesis Healthcare Corp.* (4th Cir., 2018). All three nurses had good work records until a new supervisor took charge. The evidence showed the new supervisor expressed a fear of Africans and “their voodoo.” The new supervisor kept a “voodoo catcher” in her office and performed protective rituals outside the office door before entering. She told other employees that she believed the African nurses had made her sick with voodoo, and there were “too many Africans here,” and she wanted help getting them all out of the building. Non-African employees had reported the new supervisor’s hostility and unfair treatment of the African nurses to corporate management. However, the new supervisor was able to continue, and terminated the three African nurses.

## SEX & RETALIATION

**Fire Them All! – Is Not The Best Approach.** A company apparently reacted to a sexual harassment complaint by one employee by deciding to clean house. The employee complained that the General Manager made ongoing sexual and sexist comments. When she complained to HR, the GM then fired her and fired her son and fired her fiancé, both of whom also worked for the company. The EEOC pursued a Title VII retaliation case on behalf of all three. The company has agreed to pay \$242,799, plus implement new policies, give training and enter a three-year monitoring program where it will pay for an expensive compliance professional to monitor its nationwide employment practices and environment. *EEOC v. Candid Litho Printing* (D. Nev., 2018). Be aware that illegal retaliation can affect not only those who actually complain, but taking adverse action against other people, close to the complainant, can also be retaliation. Targeting other family or loved ones can be even more destructive, more of a harmful “get-back,” and more “chilling” on people’s exercise of protected rights, than simply firing the person who complained. Those other people then have the right to sue for the “collateral damage” they suffered; as established by *Thompson v. American Stainless* (U.S. S. Ct., 2011).

## FAIR LABOR STANDARDS ACT - WAGES AND HOURS

**Overtime & Records.** A company’s two owners will pay \$144,177 in back pay and damages to 20 employees due to

failing to keep proper records of hours worked, and paying straight time instead of overtime for work in excess of 40 hours per week. The Fair Labor Standards Act (and several other employment laws) can impose personal liability. The damages can be taken from the owners' or managers' personal bank accounts or personal assets. *DOL v. Onyx Marble & Granite LLC* (DOL settlement, 2018). [For more information see the article [Are You in the Crosshairs? \(Your Personal Liability in Employment Cases\)](#) by Boardman & Clark.]

## INDEPENDENT CONTRACTORS

***Employer Had No Good Faith Justification For Treating People As Independent Contractors – Jury Awards Millions To A “Small” Class Of Workers.*** Using Independent Contractors saves a company a lot of expense by not having to pay employment taxes, benefits or comply with employment rules – except for when it does not! This backlash of very expensive liability is becoming much more frequent. Companies engage in shortcuts and *wishful thinking* and *lax interpretation* of the standards in order to save a few bucks by categorizing people as Independent Contractors. Then it all falls apart under examination, when a former IC, or small group of ICs complains. Then the company, and its individual owners or executives, must pay a lot more than was ever saved, in corporate and personal liability. In *Bowerman v. Field Asset Services, Inc.* (N.D. Cal., 2018) the company contracted property preparation for work on homes it planned to resell. It failed to follow the required standards, and the “ICs” were ruled to be employees entitled to overtime, benefits, expenses, employment taxes, legal fees, and extra damages due to an absence of any good faith basis for use of the IC method. The workers were not actually previously independently in businesses of their own, the company dictated and closely supervised the work, the workers were disciplined for violating company rules, required to attend company training, and the ICs were placed on “probation” for not taking on enough assignments. All of this violated the standards for an independent contractor. The evidence was that the company ignored or did not even bother to seriously study the IC standards before adopting the “vendor” (IC) practice in order to save money. The “small class” consisted of only 11 people. The jury awarded over \$2 million, plus attorneys’ fees, taxes and penalties for violation of several state and federal laws. Imagine the damages if there had been a larger number of ICs. This case should be a reminder to those who use Independent Contractors that a serious effort must be made to comply with the IC standards. [For more information on the several laws and their IC standards request the article [Independent Contractors](#) by Boardman & Clark.]

***Independent Contractors May Sue For Retaliation.*** Independent Contractors are not employees, and cannot bring employment law cases. However, the anti-retaliation provision of some laws cover both employees and Independent Contractors. In *Hagenah v. Berkshire County ARC, Inc.* (D. Mass., 2018) a home care provider’s contract was ended after she advocated for changes and improvements in the ARCs rehabilitation and training programs for the disabled adults under her care. She also assisted the disabled adults to file complaints about the programs. When her contract was terminated she filed a Federal Rehabilitation Act claim for retaliation. The court found that the Rehabilitation Act has no language restricting an Independent Contractor from filing a retaliation case.

## LABOR RELATIONS

***Dress Code Is Too Broad.*** The NLRB ruled that a health facility’s appearance policy prohibiting non-company-approved badges or insignias on uniforms was too broad. The policy did not delineate between patient areas and employee break areas, effectively prohibited the wearing of pro-union insignias or badges in employee break rooms or other non-patient/non-operating areas. This unduly restricted or chilled employees’ rights to concerted activity and union promotion under the NLRA. A less restrictive policy was required. *Long Beach Memorial Medical Center* (NLRB, 2018). [For more information on the sometimes complex and changing area of employment dress codes see the article [Appearance Laws and Cases](#) or the webinar [Spandex Is a Privilege Not a Right – Dress Codes and Work Appearance](#) by Boardman & Clark.]

